



EDITORIAL LETTER



Our dream is to make Tecnológico de Monterrey a completely international university. We work together to offer programs and create opportunities for our students at all three levels: senior high school, undergraduate, and graduate.

The next step is to strengthen our programs and initiatives in order to fully internationalize the curriculum of our undergraduate students.

Relying on our partner universities and consortia, I am sure that we will continue to offer excellent international experiences to make our students global citizens of the world.

José Manuel Páez Borrallo

José Manuel Páez Borrallo

Vice Rector for International Affairs.

4,822

Students at Tecnológico de Monterrey had an international academic experience in 2021

766

International Entities which Tecnológico de Monterrey had activitity in 2021, from

46

different countries

611

Agreements with international entitities with

188

Being renewed on 2021 for mobility (traditional and new models) **EXECUTIVE REPORT**

International Offices of Tecnológico de Monterrey in the World

*New office in Madrid!

36%

Of Tecnológico de Monterrey students graduating in 2021 had an international academic experience

6

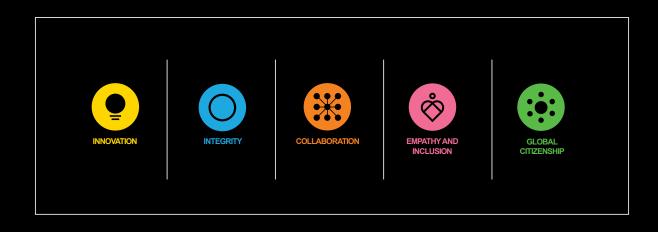
Formats of the new initiative Global Shared Learning (GSL)

VISION

"Leadership, innovation and entrepreneurship for human flourishing"

VALUES

The principles of Tecnológico de Monterrey are based on the ideals of Eugenio Garza Sada. Garza Sada established Tecnológico de Monterrey university with his vision and philosophy.



TECNOLÓGICO DE MONTERREY

Tecnológico de Monterrey has **five** regions and **26** campus throughout Mexico. The academic life is concentrated in the **six** Schools.

Five Regions:

- Monterrey Region: comprised by the Monterrey, Laguna, and Saltillo campus.
- Mexico City Region: comprised by the Ciudad de México, Santa Fe, and Estado de México campus.
- West Region: Guadalajara, Chihuahua, Sonora Norte, León, Sinaloa, Aguascalientes, and Morelia campus.
- **Center-South Region:** Querétaro, Puebla, Toluca, Cuernavaca, San Luis Potosí, Hidalgo, and Tampico campus.
- **Development Regions:** Ciudad Juárez, Ciudad Obregón, Chiapas, Irapuato, Veracruz and Zacatecas campus.

Six Schools

- School of Architecture, Art and Design
- School of Social Sciences and Government
- School of Humanities and Education
- School of Engineering and Sciences
- School of Medicine and Health Sciences
- School of Business





TOP 200 UNIVERSITY FOR 5TH YEAR IN A ROW

#16 University in the World

#3 Private
University
in the World

Private
University
in Mexico



TOP 10 UNIVERSITY IN LATIN AMERICA FOR THREE YEARS IN A ROW

4 University in Latin America





TOP 30 UNIVERSITY FOR GRADUATE EMPLOYABILITY AND #1 IN THE REGION FOR SIX YEARS IN A ROW

#26
University in the World

Private University in the World

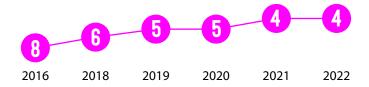
University in Latin America

University in Mexico 4 OUT OF 10 Graduates set their own business



WORLD UNIVERSITY RANKINGS 2022

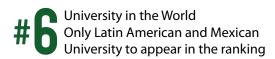






THE PRINCETON REVIEW: TOP UNDERGRADUATE SCHOOLS FOR ENTREPRENEURSHIP RANKING 2022

TOP 10 UNIVERSITY FOR 4TH YEAR IN A ROW



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INTERNATIONALIZATION OF TECNOLÓGICO DE MONTERREY STUDENTS



1. PROGRAMS WITH ACADEMIC CREDIT

In 2021 there were **three types of programs** with academic credit offered to Tecnológico de Monterrey students.

TYPES OF PROGRAMS

ON-SITE (TRADITIONAL MOBILITY)

- Courses with Curricular Value
- Internships, Medical Rotations, and Research Stays

HYBRID (COMBINATION OF ON-SITE AND ONLINE)

• Courses with Curricular Value

ONLINE (VIRTUAL)

- Courses with Curricular Value
- Internships, and Research Stays

The **On-Site Programs** are the traditional mobility for high school, undergraduate, and graduate students at **Tecnológico de Monterrey**.

Due to the global pandemic, the number of students seeking an on-site experience was reduced, resulting in **2,117** total students living an academic international experiences with **courses with curricular value**.

STUDENTS	ACADEMIC LEVEL
2,115	Undergraduate
2	Graduate
2,117	TOTAL

Another 213 undergraduate students decided to have a international experience through an on-site internship, medical rotation or research stay.

STUDENTS	TYPE OF EXPERIENCE
106	Internship (Undergraduate Students)
61	Medical Rotation (Undergraduate Students)
46	Research Stay (Undergraduate and Graduate Students)
213	TOTAL

The **Hybrid Program** is an innovation practice from **2021**, where undergraduate students at Tecnológico de Monterrey can take a combination of classes: a couple of online classes from an international partner university and a couple of on-site or online classes by **Tecnológico de Monterrey**.

A total of **101** students tried the **Hybrid Program** that was offered in six campus of Tecnológico de Monterrey. The pilot started in a Summer Period and was also offered in the Spring Semester.

101 Undergraduate
101 TOTAL

Another **18** undergraduate students decided to have a international experience through a hybrid **internship or research stay**.

STUDENTS	ACADEMIC LEVEL
17	Research Stay (Undergraduate Student)
1	Internship (Undergraduate Student)
18	TOTAL

The offer of Online Programs was expanded in 2021 due to the demand of an international experience by high school and undergraduate students at Tecnológico de Monterrey.

A total of **2,604** students took **online courses with curricular value**.

210DFM12	ACADEMIC LEVEL
895	Undergraduate
1,710	High School
2,604	TOTAL

While **187** undergraduate students decided to have a international experience through an online **internship or research stay**.

STUDENTS	TYPE OF EXPERIENCE
163	Internship (Undergraduate Students)
24	Research Stay (Undergraduate and Graduate Students)
187	TOTAL

2. PROGRAMS WITH NO ACADEMIC CREDIT

In 2021 Tecnológico de Monterrey offered **six programs** without academic credit to undergraduate students.

Four of these programs are part of the initiative *Global Shared Learning (GSL)**: where students can be part of an international academic experience no matter what format and in what part of the world.

TYPES OF PROGRAMS

GSL CLASSROOM

GSL WEEK

GSL | U21 GLOBAL CITIZENS

GSL | U21 SUSTAINABLE MICRO-INTERNSHIPS

YORK UNIVERSITY INTERNATIONAL INDIGENOUS STUDENT VIRTUAL EXCHANGE PROGRAM

ENCOUNTERS GTI | CONNECTIONS BETWEEN STUDENTS**

^{*}See page 33 for more information on Global Shared Learning.

^{**}Original name in Spanish is "Encuentros GT1 | Conexión entre estudiantes."

In 2021, Tecnológico de Monterrey coordinated 170 collaborations of Global Shared Learning: Classroom with undergraduate courses with 108 international partner universities from 27 countries.

STUDENTS	HOME UNIVERSITY
3,454	Tecnológico de Monterrey (Undergraduate Students)
3,189	Internationale Partner Universities (Undergraduate Students)
6,643	TOTAL

Thanks to the effort of the Vice Rectory for International Affairs and **256 professors** a total of **6,643 students** were benefited.

PROFESSORS	HOME UNIVERSITY
133	Tecnológico de Monterrey
123	International Partner Universities
256	TOTAL



COLLABORATIONS	COUNTRY	INTERNATIONAL PARTNER UNIVERSITIES
25		California State University Long Beach, California State University Stanislaus, California State University, Chico; California State University, Sacramento; Farmingdale State College, Florida International University, Indiana University - Purdue University Indianapolis, Montclair State University, Oakland Community College, Palm Beach State College, Rice University, State University of New York at Buffalo, SUNY Polytechnic Institute, SUNY Farmingdale State College, Texas Tech University, Trinity University, Tuskegee University, University of California, Davis; University of Cincinnati, University of North Carolina, Charlotte; University of Richmond, University of San Diego, University of South Carolina, Darla Moore School of Business; University of Texas at Austin, and Washington University in St. Louis.
13		Corporación Universitaria Minuto de Dios, Fundación Universitaria Los Libertadores, Fundación Universitaria María Cano, Pontificia Universidad Javeriana, Rosario Graduate School of Business, and UNITEC Corporación.
12	-80	EAE Business School, Universidad CEU Cardenal Herrera, Universidad CEU San Pablo, Universidad de Alicante, Universidad de Deusto, Universidad de Extremadura, Universidad de Granada, Universidad de Navarra, Universidad Pontificia de Salamanca, Universitat de Girona, Universitat de València, and Universitat Rovira i Virgili.
10	*	Departamento Universitario Obrero Campesino de la Universidad Católica, INACAP Universidad Tecnológica de Chile, Pontificia Universidad Católica de Chile, Universidad Católica de la Santísima Concepción, Universidad Católica del Norte, Universidad Central de Chile, Universidad de los Andes, Universidad de Talca, Universidad Mayor and Universidad San Sebastián.
6		Bergische Universität Wuppertal, Kühne Logistics University, SRH Berlin University of Applied Sciences, TU Darmstadt, University of Applied Sciences Würzburg-Schweinfurt (FHWS), and University of Duisburg-Essen.
5	♦	Instituto Mauá de Tecnologia, School of Administration, Federal University of Bahia, Universidade Estadual Paulista, and University of Sao Paulo.
5	*	Concordia University, McMaster University, Seneca College, University of Saskatchewan, and University of Toronto.

COLLABORATIONS	COUNTRY	INTERNATIONAL PARTNER UNIVERSITIES
3	=	Universidad Mayor, Real y Pontificia de San Francisco Xavier de Chuquisaca; Universidad Privada Boliviana, and Universidad Tecnológica Privada de Santa Cruz.
3	ğ	Pontificia Universidad Católica del Ecuador, Universidad ECOTEC, and Universidad San Francisco de Quito.
3		Technical University of Cluj-Napoca, Universitatea din Craiova, and Universitatea Transilvania din Brașov.
2	•	Universidad Austral, and Universidad Nacional de Cuyo.
2	*)	Tianjin Normal University, and Tongji University.
2	" \"	Hongik University, and Kookmin University.
2	•	Kansai University, and Kobe Design University.
2	-	Pontificia Universidad Católica Madre y Maestra, and Universidad Iberoamericana.
2		Universidad Nacional de Ingeniería and Universidad Peruana Unión.
1		Thomas More University College.
1	**	University of Zagreb.
1	*	San Pedro College.
1	•	JSSSTU.
1		Universidad de Trisakti.
1		Politecnico di Torino.
1		Amsterdam University of Applied Sciences.
1	>	Universidad de Puerto Rico- Recinto de Mayagüez (RUM).
1		Universidad Católica Andrés Bello.
1	*2	Feng Chia University
1	3	IPN ESIME Ticoman



In 2021, Tecnológico de Monterrey coordinated **40** collaborations of Global Shared Learning: Week with **15** international partner universities from **13** countries.

GSL: Week is part of the offer of Semana Tec where students from the TEC21 Model develop a particular competency during one week of their semester.

For a second year in a row, the Vice Rectory for International Affairs and the School of Social Sciences and Government offered **37** collaborations of **Diversity in a Globalized World**.

As a pilot, in 2021 the Vice Rectory for International Affairs along with the School of Architecture, Art, and Design, the Center for the Recognition of Human Dignity, and LiFE* offered three collaborations of **Gender, Sexuality, and Violence**.

Thanks to the effort of the Vice Rectory for International Affairs and **66** professors a total of **2,350** undergraduate students were benefited.

STUDENTS	HOME UNIVERSITY
1,248	Tecnológico de Monterrey (Undergraduate Students)
1,094	Internationale Partner Universities (Undergraduate Students)
2,340	TOTAL

PROFESSORS	HOME UNIVERSITY
27	Tecnológico de Monterrey
39	International Partner Universities
66	TOTAL

For more information: https://tec.mx/en/life-campus

COLLABORATIO	NS COUNTRY	INTERNATIONAL PARTNER UNIVERSITIES
10	ğ	Universidad San Francisco de Quito.
7		Pontificia Universidad Católica Madre y Maestra.
4	_	Universitas Bina Nusantara, BINUS University, and Bandung Institut of Technology.
4		Universidad Tecnológica de Bolívar.
4	<u>(*</u>	Universiti Kebangsaan Malaysia.
3	- Mis	Universidad Pompeu Fabra.
3		University of Hull and Edge Hill University.
2	*1	Shanghai International Studies University.
2		Roskilde University.
1		Universiti Kebangsaan Malaysia. University of Stavenger. University of Twente.
		Kaunas University of Technology. University of Miami.
1	*	Universidad San Francisco de Quito. York University.
1	•	Universidad Austral.
1	*	Universidad Central de Chile.
1		University of Miami.



U21 GLOBAL CITIZENS

GLOBAL SHARED LEARNING

The program U21 Global Citizens is a biannual online leadership course for undergraduate students, implemented with the platform Common Purpose.

In 2021, a total of **80 undergraduate students** participated and completed the program.

Due to Tec de Monterrey being a member of U21, the students of different academic levels can participate in programs and activities that give them international experience without any cost.



STUDENTS	EDITION OF GSL: GLOBAL CITIZENS
46	March 2021
34	October 2021
80	TOTAL



Another format encompassed in Global Shared Learning is U21 Sustainable Micro-internships, where undergraduate students from TEC12 can learn from an online internship with an environmental focus.

During 2021, the Vice Rectory for International Affairs received 59 postulations for the **30 places** assigned to Tecnológico de Monterrey.

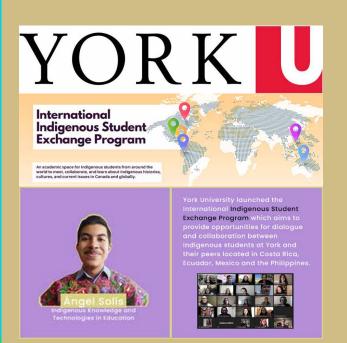
The students that successfully complete the U21 Sustainable Micro-internships program will receive **three points** for the International Diploma*.

Those selected will be able to work with students from 18 countries in designing solutions for the Sustainable Development Goals established by the United Nations.

The program York University International Indigenous Student Virtual Exchange Program aims to provide opportunities for dialogue and collaboration between indigenous students during an 8-week series of facilitated virtual workshops.

Tecnológico de Monterrey has been represented by **three undergraduate students** that self-recognized as native or indigenous and that they are also part of the scholarship Leaders of Tomorrow*.

They have worked along with students from universities in Canada, Mexico, Ecuador, Costa Rica, and the Philippines.



STUDENTS	EDITION
1	First Edition, Spring Semester (February-June 2021)
2	Second Edition, Fall Semester (August-December 2021)
3	TOTAL

*Leaders of Tomorrow is a 100% scholarship to study at Tec de Monterrey, for more information: http://lideresdelmanana.itesm.mx

Check out the final projects of our students' teams:

https://www.instagram.com/indlan_online/ https://www.instagram.com/decolonial.her/ https://www.instagram.com/indggenderdiversity/

Selected students must have an academic excellence, social leadership, and a positive impact in their local communities.

For more information about York University program: https://yorkinternational.yorku.ca/indigenous-exchange-program/

The series of webinars **Encounters GT1 | Connections Between Students*** was organized by La Tríada, the consortium conformed by Tecnológico de Monterrey, the University of Los Andes, and the Pontifical Catholic University of Chile (UC Chile).

The first encounter was on September 29, 2021, was titled "Counting the experience, the experience of counting" and was led by Professor María José Navia from Georgetown University.

While the second webinar was held on October 12, 2021, featured a presentation by Professor Hugo Ramírez from the Colegio de México on the topic: "Macondo Cycle: Gabriel García Márquez."

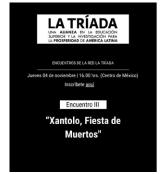
The last encounter, on November 4, 2021, was presented by the Tecnológico de Monterrey expert, Eloísa Hernández with "Xantolo, feast of the dead."

*Original name in Spanish is "Encuentros GT1 | Conexión entre estudiantes." More information: https://latriada.tec.mx

LA TRÍADA

UNA **ALIANZA** EN LA EDUCACIÓN SUPERIOR Y LA INVESTIGACIÓN PARA LA **PROSPERIDAD** DE **AMÉRICA LATINA**







3. INTERNATIONAL CONTESTS

Tecnológico de Monterrey students participated in three contests organized by the consortium U21.

CONTEST

U21 RISE

(Real Impact on Society and Environment)

U21 / PWC INNOVATION CHALLENGE

(PricewaterhouseCoopers Innovation Challenge)

U21 3MT

(3-Minute Thesis)



Tecnológico de Monterrey participated for the first time and won the first place in **U21 RISE (Real Impact on Society and Environment)**.

The Vice Rectory for International Affairs reached out to SUSTENTA, a student association focused on sustainability, there were over a 101 postulations received. A committee proceed to chose three projects to represent Tecnológico de Monterrey: Hello World, POP (Pure Organic Power), and the winner **Proyecto 99**.

55 international projects from 52 universities that went to the final, being Tec de Monterrey the only Latin American university in the competition. All teams in the finals received training from the Do Good Institute at the University of Maryland.

The call for 2022 was opened in November 2021.



In October 2021, a graduate student from Tecnológico de Monterrey won the People's Choice award for the second consecutive year in the **U21 3MT (3-Minute Thesis)** contest.

With the participation of the student Ramiro Alejandro Villarreal Leal from the Doctorate program in Biomedical Sciences of the School of Engineering and Sciences.

The project presented by Ramiro is "Biomimetic Vesicles: Nature-Inspired Solutions for an Aching Heart" was one of the 20 participants from the universities that make up the Universitas 21 consortium.

The **U21 / PwC Innovation Challenge** is an online competition platform provided by U21 where CEOs of PwC clients set contemporary, globally-important challenges to which U21 students "pitch" online solutions to the companies. Two graduate students represented Tecnológico de Monterrey for the People's Choice Vote award:

Sergio Alberto Nava from the School of Humanities and Education with the project "Upskill engagement to improve and maintain shared and sustainable prosperity."



Lizbeth Zurita from the School of Engineering and Sciences with the proposal "Open innovation against current environmental, digital and health failures."



4. SCHOLARSHIPS

Scholarships are offered to Tec de Monterrey students in three programs: UAM-SANTANDER-TEC Scholarship and Eugenio Garza Lagüera Scholarship.

TYPES OF PROGRAMS

UAM-SANTANDER-TEC SCHOLARSHIP

EUGENIO GARZA LAGÜERA SCHOLARSHIP

In 2021, the **UAM-SANTANDER-TEC**Scholarship was awarded to four students. They were selected to obtain a full scholarship to study one semester in 2022 at the Autonomous University of Madrid with full coverage of living expenses.

STUDENTS	ACADEMIC PERIOD
4	Spring Semester 2021 (February - June)
4	TOTAL

Thanks to the generosity of the Garza Lagüera Gonda family, in 2020 a fund called the **Eugenio Garza Lagüera Scholarship** was created to encourage internationalization in undergraduate students at Tecnológico de Monterrey.

ACADEMIC PERIOD
Winter 2021 (January - February)
Summer 2021 (June - July)
TOTAL

In 2021 two calls were made to support **61 students** from different campus, covering 100% of the tuition for short virtual programs.

INTERNATIONALIZATION OF INCOMING STUDENTS AT TECNOLÓGICO DE MONTERREY



1. WHAT INCOMING STUDENTS SAID ABOUT US

Tecnológico de Monterrey receives international students in two formats: degree seeking and non-degree seeking. The degree seeking are those studying the totality of their high school, undergraduate or graduate program at Tecnológico de Monterrey.

While the non degree seeking students are those students that live an academic experience for a period of time while they are seeking an academic degree with a partner university of Tecnológico de Monterrey.

In 2021, Tecnológico de Monterrey was voted by foreign students as one of the **Top 3 Universities** with the best service for students in a traditional mobility program within the Study Portals award.



2. DEGREE SEEKING STUDENTS

2.1 PROGRAMS WITH ACADEMIC CREDIT

In 2021, **4,580** international students seeking a degree at Tec de Monterrey took courses with **academic credit**.

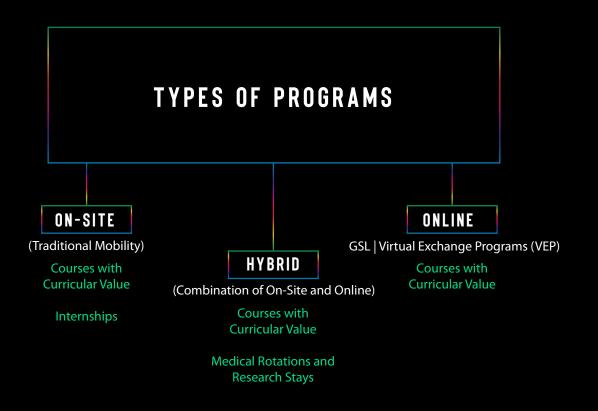
STUDENTS	ACADEMIC LEVEL
2,609	Undergraduate Students
1,467	High School Students
504	Graduate Students
4,580	TOTAL

3. NON-DEGREE SEEKING STUDENTS

3.1 PROGRAMS WITH ACADEMIC CREDIT

In 2021, **958** international non-degree seeking students at Tecnológico de Monterrey took one of the **three types of programs** with academic credit.

STUDENTS	ACADEMIC LEVEL
948	Undergraduate Students
10	Graduate Students
958	TOTAL



Monterrey.

The **On-Site Programs** are the traditional mobility for undergraduate and graduate students at Tecnológico de Monterrey.

In **2021** Tecnológico de Monterrey received **488** students at two of their campus for On-Site **courses with curricular value**.

While	another	8	underg	raduate
students	decided	to	had an	On-Site
internsh	nip with	٦	ecnológio	co de

STUDENTS	ACADEMIC LEVEL
487	Undergraduate
1	Graduate
488	TOTAL

STUDENTS	TYPE OF EXPERIENCE
8	Internship (Undergraduate Students)
8	TOTAL

The **Hybrid Program** is an innovation practice from 2021, where international non-degree seeking undergraduate students at Tecnológico de Monterrey can take a combination of classes: a couple of online classes from an international partner university and a couple of on-site or online classes by Tecnológico de Monterrey.

A total of **188** students tried the **Hybrid Program** that was offered in six campus of Tecnológico de Monterrey. The pilot started in a Summer Period and was also offered in the Spring Semester.

Of which, **five** accredited medical rotations and research stays also in the Hybrid Program.

STUDENTS	ACADEMIC LEVEL
188	Undergraduate
188	TOTAL

STUDENTS	TYPE OF EXPERIENCE
4	Medical Rotations (Undergraduate Students)
1	Research Stay (Undergraduate Students)
5	TOTAL

Tecnológico de Monterrey offered **Online Programs**, called **GSL | Virtual Exchange Programs (VEP)** to non-degree seeking students in undergraduate and graduate programs in partner universities.

A total of **282** students took **online courses** in English and in Spanish **with curricular value**.

STUDENTS	ACADEMIC LEVEL
273	Undergraduate Students
9	Graduate Students
282	TOTAL

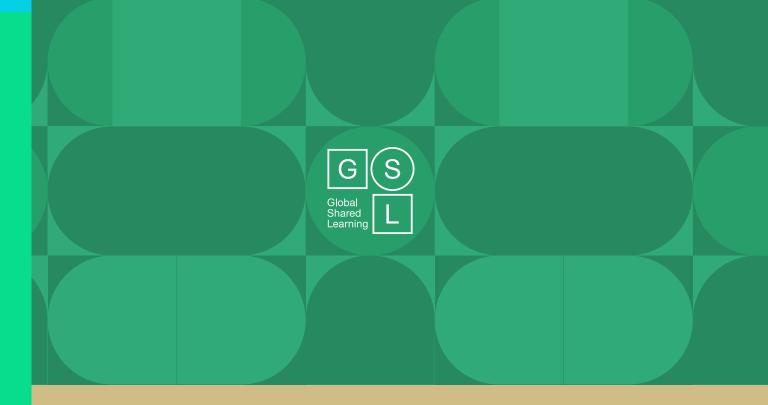
3. NON-DEGREE SEEKING STUDENTS

3.2 PROGRAMS WITH NO ACADEMIC CREDIT

In 2021 Tecnológico de Monterrey offered **two programs** without academic credit to undergraduate students of partner univerties. Both of them are part of the initiative *Global Shared Learning* (GSL)*: where students can be part of an international academic experience no matter what format and in what part of the world.



^{*}See page 33 for more information on Global Shared Learning.



In 2021, Tecnológico de Monterrey coordinated **170 collaborations** of

Global Shared Learning: Classroom with undergraduate courses with 108 international partner universities from 27 countries.

Thanks to the effort of the Vice Rectory for International Affairs and **256 professors** a total of **6,643 students** were benefited.

STUDENTS	HOME UNIVERSITY
3,454	Tecnológico de Monterrey (Undergraduate Students)
3,189	International Partner Universities (Undergraduate Students)
6,643	TOTAL

PROFESORS	HOME UNIVERSITY
133	Tecnológico de Monterrey
123	International Partner Universities
256	TOTAL

For more information: https://tec.mx/en/news/national/institution/global-shared-learning -tecs-international-experiences-home



Global Shared Learning: Week was also offered to international students in a virtual format. They had to be enrolled in a partner university in order to participate in one of the **40 collaborations** of 2021.

STUDENTS	HOME UNIVERSITY
1,246	Tecnológico de Monterrey (Undergraduate Students)
1,094	International Partner Universities (Undergraduate Students)
2,340	TOTAL

For this second year, **15 international** partner universities from **13** countries participated. A total of 1,094 international students benefited from GSL Week as well as 39 international professors.

PROFESORS	HOME UNIVERSITY
27	Tecnológico de Monterrey
39	International Partner Universities
66	TOTAL

The topics of GSL Week were **Diversity** in a Globalized World and Gender, **Sexuality**, and **Violence**.

NEW MODELS OF INTERNATIONALIZATION



NEW MODELS OF INTERNATIONALIZATION

1. GLOBAL SHARED LEARNING (GSL)

Tecnológico de Monterrey global vision aims to provide international academic experiencies for all students. While the format GSL Classroom launched in 2018, it was during the global pandemic that the Vice Rectory for International Affairs expanded the model. By 2021, the rebranding of the entire initiative took place to encompass six formats and allow for more to integrate.

GSL CLASSROOM

GSL WEEK

GSL | U21 GLOBAL CITIZENS

GSL | U21 SUSTAINABLE MICRO-INTERNSHIPS

GSL | U21 CONNECTIONS

GSL | VIRTUAL EXCHANGE PROGRAMS (VEP)

Classroom - strategy that links a Tec course with one or more courses from an international partner university, through an international element, making use of technological tools to connect students, fostering collaboration, and promoting learning in multicultural environments.

Week - within the framework of SemanaTec, two types of experiences are offered: Diversity in a Globalized World and Gender, Sexuality, and Diversity. By taking advantage of the use of technological tools, students and teachers are linked to a multicultural, collaborative, and integrating knowledge environment. The success of this format lies in generating an internationalization experience "at home" with meaningful learning.

U21 Connections - a program with Universitas21 consortium where students from member universities find a pen pal or a friend online as well as the possibility of writing a blog entry for U21.

U21 Sustainable Micro-internships - virtual professional internship program focused on sustainable issues, organized by the Universitas21 consortium.

U21 Global Citizens - a program with Universitas21 consortium that offers a leadership certificate to professional students from universities that are part of the consortium.

Virtual Exchange Programs - courses are offered in English in virtual format for students of Tec de Monterrey's international partner universities.

The formats **Global Shared Learning:** Classroom and Global Shared **Learning: Week** considered are innovative in the academic community and the Vice Rectory for International Affairs was invited to deliver presentation of these 21 in international forums.

Additionally, **seven** training workshops were held for international partner universities of GSL Classroom and five networking sessions between professors from Tecnológico de Monterrey and their peers at international universities partner participating in GSL Classroom.

PRESENTATIONS	GSL FORMAT
18	GSL Classroom
3	GSL Week
21	TOTAL

ACTIVITIES	TYPE OF ACTIVITIES
7	Training Workshops
5	Networking Sessions
12	TOTAL



1. 2021 IN A SNAPSHOT

In 2021, the Vice Rectory for International Affairs encouraged the international experience in the students of the Tecnológico de Monterrey, resulting in that 36% of this year's graduates had an international experience during their study time at Tec.

ACADEMIC LEVEL	STUDENT AT TECNOLOGICO DE MONTERREY	DEGREE SEEKING INTERNATIONAL STUDENTS	NON-DEGREE SEEKING International Students	TOTAL PER ACADEMIC LEVEL
High School	1,710	1,467	-	3,177
Undergraduate	3,110	2,609	948	6,667
Graduate	2	504	10	516
Total per Type	4,822	4,580	958	10,360

2. DESTINATIONS OF INTERNATIONAL MOBILITY

TEC DE MONTERREY STUDENT DESTINATIONS

In 2021, **4,822** students at Tecnológico de Monterrey took part in an academic international experience in any of the available formats (on-site, online or hybrid)

They lived their experience with international university partners from **41** different countries.

ASIA	284
China	61
South Korea	120
Israel	3
Japan	33
Russia	64
Singapore	2
Vietnam	1
CENTER AND SOUTH AMERICA	321
Argentina	167
Chile	110
Colombia	28
Costa Rica	13
Peru	1
Dominican Republic	2
EUROPE	3068
Germany	646
Austria	60
Belgium	20
Croatia	35
Denmark	89
Slovakia	1
Slovenia	2
Spain	857
Finland	21
France	350
Hungary	3
Ireland	3
Iceland	1
Italy	350
Lithuania	1
Monaco	1
Norway	9
Netherlands	66
Poland	38
Portugal	7
United Kingdom	260
Czech Republic	109
Sweden	61
Switzerland	78
NORTH AMERICA	1134
Canada	443
United States	691
OCEANIA	15
Australia	14
New Zealand	1
Total	4822

INTERNATIONAL STUDENTS THAT CHOSE TEC DE MONTERREY

And in 2021, Tecnológico de Monterrey received **958** non-degree seeking international students from **35** different countries.

The undergraduate and graduate students had an academic international experience in one of the following formats: on-site, online or hybrid.

ASIA	71
China	28
South Korea	8
Indonesia	1
<u>Israel</u>	1
Japan	4
Russia	3
Singapore	9
Thailand	17
CENTER AND SOUTH AMERICA	157
Argentina	3
Bolivia	3
Chile	76
Colombia	31
Ecuador	4
Peru	36
Dominican Republic	4
EUROPE	717
Germany	228
Austria	18
Belgium	17
Denmark	9
Spain	126
Finland	15
France	186
Hungary	1
Ireland	1
Italy	24
Netherlands	35
Poland	1
Portugal	1
United Kingdom	13
Czech Republic	3
Sweden	23
Switzerland	16
NORTH AMERICA	12
Canada	4
United States	8
OCEANIA	1
Australia	1
Total	958
Total	

Similarly, progress was made in updating and renewing 118 academic cooperation agreements for student exchange and online programs, which allowed Tecnológico de Monterrey to have activity with 706 universities and partner entities from more than 46 countries through 611 agreements.

In 2021, there were 570 undergraduate students enrolled on the 36 in international career programs. **432** of those students have already been assigned to an international experience opportunity in 2021.

While **93 students** from Tec de Monterrey in the **double degree program** within the scheme with DHIK (Consortium of German Universities for International Cooperation, for its acronym in German) that allows them to obtain an additional degree with one of the universities with which Tec de Monterrey has an agreement.



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